

CALIFORNIA POLYTECHNIC STATE UNIVERSITY  
San Luis Obispo, CA 93407  
ACADEMIC SENATE

Minutes of the ACADEMIC SENATE  
EXECUTIVE COMMITTEE MEETING  
Thursday, February 11, 1993  
Bldg 47-24B, 3:00-5:00pm

Preparatory: The meeting was called to order at 3:10pm.

I. Minutes:

II. Communication(s) and Announcement(s): none

III. Reports:

- A. Academic Senate Chair: none
- B. President's Office: none
- C. Vice President for Academic Affairs: none
- D. Statewide Senators: none

IV. Consent Agenda: none

V. Business Items:

- A. **Overview of Cal Poly's budget:** Art Gloster and Mary Shaffer continued their presentation of the budget distribution for Information Systems. The exhibits distributed for this discussion were:

Information Systems Responses to Written Questions From Jack Wilson, Chair, Academic Senate, January 27, 1993  
Organizational Chart, October 1992  
FY 1992/93 Budget Allocations by Department  
Budget Allocations (All Budgets) FY 1992/93 - Exhibit B  
FY 1992/93 Budget Allocations by Category [pie chart]  
Allocations by Category [four pages]  
1992/93 GF FTE by Department  
Academic Computing Services Micro (12-102), Mac (12-105D, AWL (12-202), and CAPC (14-232) Computer Lab Tally Totals 1991-92 [four pages]  
Summary Spreadsheet Final Draft IBM 3090 200/400E Hardware Configuration  
AMSPEC Financial Databases Available for CSU Faculty and Students  
FY 1992/93 Expenditure Plan  
Budget Allocations (All Budgets) - Exhibit A  
1992/93 Dept Allocations [three pages]  
1992/93 Expenditure Plan  
FY 1992/93 General Fund Budget Allocations by Department (excluding Telephone)

- B. **Search Committee for Dean of Research and Graduate Programs:** M/S/P that faculty interested in serving on this search committee would be solicited by the Academic Senate office by mail. The Executive Committee will elect one member from the Graduate Studies Committee, one member from the Research Committee, and two to four individuals from the remaining unrepresented colleges.

VI. Discussion:

**Budget reduction recommendations:** Vilkitis opened the discussion by stating the Executive Committee shouldn't attempt to micromanage. It should decide what services were vital and which were not. Regarding (1) Athletics: It didn't seem any of the recommendations for reductions in Athletics had been put into effect; (2) Information Systems: how benefitted are most faculty by Information Systems. Maybe those who use its services most should provide the financial support; (3) Student Affairs: This area doesn't seem to have been reduced much. \$31 million in student aid is a large portion of the entire campus budget. Mori agreed that Information Systems and Student Affairs performed ancillary services to the educational mission of the university. Andrews warned that if Student

Affairs was reduced, that the academic support given for the retention of EOP students should not be reduced. Carnegie relayed an incident where a student was sent to five different advisors within Student Affairs and had three separate files generated for the same thing. There seemed to be room for cleanup within this area.

Kersten presumed PACBRA would be looking at funding for the academic core in proportion to other areas and make its recommendations accordingly. The academic core should take less of a hit. What sense is it to have support services if teaching is dying. The academic core is the heart of the university. He further suggested that all divisions of the campus should develop a uniform reporting system so the same things can be compared within each area. Andrews replied that more of this will be possible under the new Human Resources System.

Vice President Koob indicated that if cuts were between 5 and 7 percent, they would be horizontal cuts (vs. vertical cuts). The balance between O&E budgets and faculty positions was presented for discussion by the Chair. Andrews felt the colleges should decide what that balance should be. This is part of their management role. Kersten stated that equipment could be replaced easily but faculty could not. The circumstances in California are deterring prospective faculty from accepting positions in the state. Mueller added that we are in an emergency-reaction right now and immediate cuts need to be made. We do not have two to three years to phase things out. Andrews restated that O&E budgets should be looked at critically within each area.

The three recommendations to be given to PACBRA by the Executive Committee are:

1. The colleges/areas should micromanage their own budgets;
2. A high premium should be placed on serving students in the instructional area; and
3. The biggest cuts should be made in noninstructional areas.

Conway asked whether a freeze on administrative hiring should be suggested. Also, is a five percent horizontal cut fair to all colleges if some colleges have outside funding to accommodate the cuts? Andrews replied that colleges should not be penalized for being good at raising outside funds. Carnegie added he did not see any way vertical cuts could be implemented in a timely fashion. Andrews stated the deans need to address horizontal vs. vertical cuts within their college because the same action may not be appropriate for every college. How to maintain quality may be different in each college.

VII. Adjournment: The meeting was adjourned at 5:05pm.