RESOLVED: That the Academic Senate approve the attached recommendations for accommodating immediate budget reductions; and, be it further

RESOLVED: That the attached recommendations be forwarded to President Baker for his review and consideration.

Proposed By: Academic Senate
Executive Committee
March 9, 1993
Revised June 8, 1993
ACADEMIC SENATE RECOMMENDATIONS
FOR ACCOMMODATING IMMEDIATE BUDGET REDUCTIONS

In planning for the expected 1993/94 budget shortfall, a 7.4+ percent overall reduction is anticipated for Cal Poly. In an effort to suggest ways of meeting this challenge, the following recommendations have been adopted by the Academic Senate. In proposing these recommendations, it is the concern of the Academic Senate that all efforts be made to maintain the integrity of classroom instruction at Cal Poly.

These recommendations are in addition to the reductions presently being identified by each divisional area of the university as necessary for meeting that area's portion of the across-the-board cuts.

RECOMMENDATIONS:
1. **Athletics**: That state funding to Athletics be reduced by 100 percent.

2. **Transportation Services**: That administration carefully review the fiscal advisability of continuing the current Transportation Services Department.

3. **University Relations and Development**: That there be no increase in the general fund support over that provided in 1992-1993 for University Relations and Development.

4. **Administration**: With the decreasing number of enrolled students, we support continuing reductions in the number of administrators in administration in general.

5. **Computing Services**: We are concerned with the cost of central computing services provided by Information Services. We request that the AACC, IACC, and IRMPPC; (1) report to the Academic Senate on what are the essential computing functions on campus; and (2) recommend the most cost-effective ways of delivering those services.

6. **Faculty Consultation**: That faculty are to be consulted in each college on the question of total personnel costs versus 0&E funds.
State of California  
MEMORANDUM  

To: Jack Wilson, Chair  
    Academic Senate  

Date: September 1, 1993  

File No.:  

Copies: Robert Koob  

From: Warren J. Baker  
    President  

Subject: AS-407-93/EX  

I appreciate the extra effort the Senate put into developing budget recommendations this year. As you know, these items were considered by PACBRA as you presented them there. As a response to these recommendations, I will provide a short summary of the action taken for each.

1. Athletics. I have chosen to follow the recommendation of the Athletics Governing Board on this issue. They unanimously recommended that the Department of Athletics suffer a loss in State funds equal to twice that assessed to the Colleges. Please recall that the Board is comprised from three faculty selected from a list of six nominated by the Academic Senate, three students, and is chaired by the Academic Vice President. This Board more accurately represents the partnership with student government on Athletics and it has significantly more opportunity to study the issue than the full Senate. Nevertheless, I understand and appreciate the message sent by the vote of the Senate on this issue.

2. Transportation Services. This Department has been placed on a self-sustaining basis for its fleet vehicles. Departments have complete freedom to purchase services from this unit or commercial vendors. However, State funds are provided for the maintenance, upkeep, and replacement of the infrastructure vehicles, i.e. public safety, facility services, etc.

3. University Relations and Development. I have asked the firm of Ketchum, Inc. to review the status of this function at Cal Poly. I expect to receive their report shortly. In the interim, there has been no increase in funding for this unit.

4. Administration. The numbers of General Fund supported administrators has declined significantly since 1984 (over 25%) and that decline continues into the current fiscal year.

5. Computing Services. Each of the committees mentioned has expressed its willingness to relay to the Senate whatever information it requests. Each has continuously attempted to find the most cost effective ways to deliver services.

6. Faculty Consultation. The Senate position echos mine and that of the Academic Vice President. How this is accomplished in each College is the responsibility of the Dean of that College.
MEMORANDUM

Date:       June 9, 1993
To:         Warren J. Baker, President
From:       Jack D. Wilson, Chair
            Academic Senate
Subject:    Resolution on Academic Senate Recommendations for Accommodating Immediate Budget Reductions (AS-407-93/EX)

At its June 8, 1993 meeting, the Academic Senate passed the enclosed resolution on accommodating immediate budget reductions.

There was much discussion and debate concerning the recommendation on Athletics. Although I did not ask for a hand vote on that recommendation, it passed overwhelmingly. The vote was approximately 24 to 5 which is consistent with last year's vote of the Senate on the same issue. Here are some of the points raised by those in favor of reducing state funding for Athletics.

The faculty feel it is time to prioritize all expenditures from the general fund based on the primary responsibility of this or any university, and it is felt that Intercollegiate Athletics was not one of these primary responsibilities. The faculty believe that the following responsibilities are paramount to this campus.

First, to provide the best academic programs possible for our students by recruiting and retaining appropriate faculty. Frankly, many faculty are disturbed by the hiring of two full-time coaches this past year at a time when instructional programs are being defunded and faculty are being laid off. (This also disadvantages the university's diversity goals when, as one faculty relayed to me, an outstanding Latina faculty candidate applying to the department could not be hired because there are no positions available). This department, like most others on campus, has experienced a substantial reduction in the number of faculty over the past two years. There are other examples of which you're familiar with I'm sure.

Second, with the visitation of the "concerned students" at last week's meeting, the Academic Senate felt the great pressure which exists to find ways to meet the diverse needs of our multicultural society. These needs are genuine and must be addressed as you so forcefully outlined in your address to the faculty and staff at last fall's opening conference. At yesterday's meeting there was discussion of this challenge. The Senate will act this summer to address this issue under the constraints in which it operates. One of the students at last week's meeting stated that "you (the Academic Senate) control the budget." Obviously, there is a need for education on this issue. We do not want to control the budget, nor will we accept the blame for things we are not responsible for.

Finally, there is agreement among faculty that it is the university's responsibility to find ways to facilitate the education and movement toward graduation of all students attending Cal Poly. I know that you are extremely concerned with this and all the issues I've mentioned. Frankly, what troubles many faculty is the perception that while the administration recognizes these issues and has given expression to them, its actions don't always match the message.

The university is undergoing tremendous changes, and how the responsibility for effecting these changes is distributed is not always clear. It is clear, however, that satisfactory change can only occur if there is a sense of shared effort. In this regard, I am looking forward to working with you and the Executive Committee this summer to develop strategies that address the above concerns. Thank you.